



## Improving Systems



# Rozelle Interchange setting the benchmark to ensure a safer and more compliant industry

The Rozelle Interchange Project teams are working hard to lift the standards in the trucking industry through innovation, teamwork, and diligent application of the project requirements, working to push the industry in new, more compliant and safer directions.

Lessons learned on previous projects including the New M4 and the M8 have helped inform the improvements implemented on the Rozelle Interchange Project.



### Working to improve the industry

Approximately 120 trucks enter the project each day, with 750 to 1,000 movements of trucks taking place across the various sites in any 24 hour period.

To manage the associated risks and ensure compliance with industry and project specific standards, several improvements have been implemented on the Project which have raised the bar in the industry. These include:

**Introduction of bespoke spoil and truck management system, iFace:** An industry leading system developed in collaboration with Teletrac Navman has been installed on all trucks moving spoil. The system provides real-time communication with drivers, GPS tracking of truck locations, and captures driver information, as well as weight for each truck load.

**Elevating industry and project specific standards:** Every vehicle being engaged to work on the Project goes through a full mechanical inspection. All permits are reviewed and once approved, daily monitoring of the vehicles and operations takes place onsite. Education of drivers and contractors is a key element to safety and vehicle compliance on the Project.

**Driver inductions:** All drivers are required to go through relevant induction Programs including:

- Spoil Driver Inductions
- Delivery Driver inductions
- Agi Driver Inductions (underground)
- Delivery Driver Inductions (underground)





**Extending industry expertise beyond our project:**

The Rozelle Interchange Project's Heavy Vehicle National Law and Regulations (HVNL) Advisor, Bill Pawley, has delivered his driver inductions to other projects around Sydney. In constant contact with his colleagues across CPB Contractors and John Holland projects in Sydney, the teams work together, utilising Bill's experience to lift the standards across the region and the industry.

**Planning and Approvals:** All requisite plans and permits for deliveries are overseen and reviewed in advance to ensure efficient planning and compliance.

"We have bridge sections coming from Tasmania by road via Melbourne. These are large moves involving multiple state approvals and Permits issued through the NHVR. These along with the carrier's journey plans are reviewed and approved prior to delivery to site." Bill said.

**Driver Behaviour:** The Project manages driver behaviour with a matrix developed in consultation with the contractors. A driver can be stood down for breaches of our Project worker behaviour policies for periods of one day to four weeks.

**Dealing with non-compliance**

We have strict processes in place on the Project and vehicles that are deemed non-compliant are removed from site immediately. These vehicles can return to working onsite in consultation with the Project teams when the issue is resolved.

These standards have been developed and implemented gradually through the various stages

of delivering WestConnex. Operators now know what is expected on our job and have adapted to these improved systems and compliance requirements.

The implementation of these systems and regulations by the project has led to a vast reduction in the number of police operations conducted to target the trucking industry and the trucks associated with WestConnex in particular.

It's not just us sharing the roads with these trucks, but our friends, families and the community. Setting the benchmark to ensure a safer and more compliant industry benefits everyone.

